

# FY2023 Financial Highlights & FY2024 Prospects









FIDEA HOLDINGS CO. LTD.
June 2024



This document contains forward-looking statements in regard to forecasts, targets and plans of FIDEA Holdings Co. Ltd. ("FIDEA") and its group companies (collectively, "the group"). These forward-looking statements are based on information currently available to the group and are stated here on the basis of the outlook at the time that this document was produced. In addition, in producing these statements certain assumptions (premises) have been utilized. These statements and assumptions (premises) are subjective and may prove to be incorrect and may not be realized in the future. Underlying such circumstances are a large number of risks and uncertainties. Please see other disclosure and public filings made or will be made by FIDEA and the other companies comprising the group, including the latest kessan-tanshin, financial reports, Japanese securities reports and annual reports, for additional information regarding such risks and uncertainties. The group has no obligation or intent to update any forward-looking statements contained in this document.

In addition, information on companies and other entities outside the group that is recorded in this document has been obtained from publicly available information and other sources. The accuracy and appropriateness of that information has not been verified by the group and cannot be guaranteed.

The financial information used in this document was prepared in accordance with accounting standards generally accepted in Japan, or Japanese GAAP.

#### Definitions of figures used in this document

Consolidated: FIDEA Holdings (consolidated)

2 Banks: Shonai Bank (non-consolidated) + Hokuto Bank (non-consolidated)

## **FY2023 Financial Summary and FY2024 Prospects**



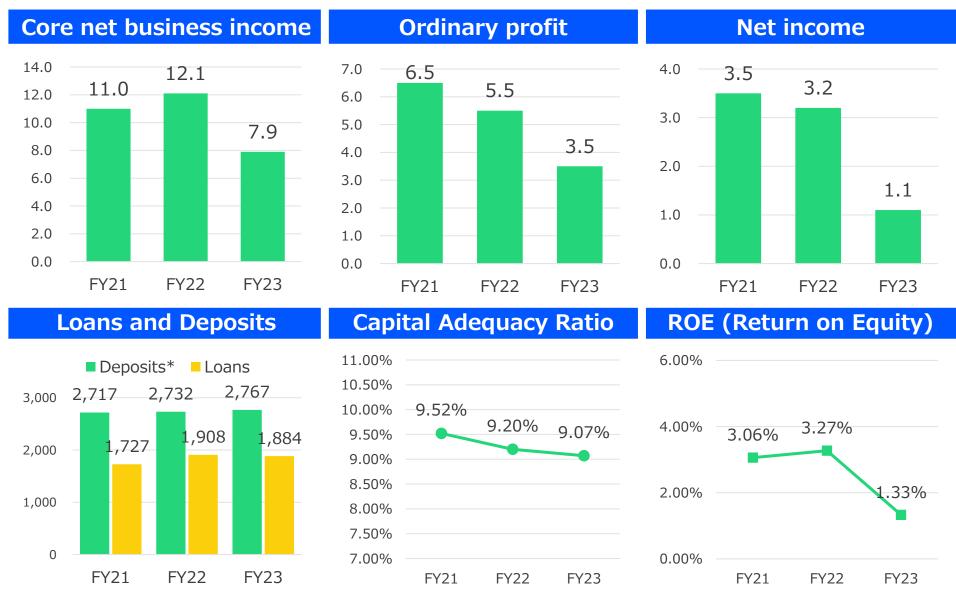
### (consolidated)

		FY 2022	FY 2	023	FY 2	.024
(Millions of yen)						projected
		results	results	у-о-у	projected	vs results
		1	2	2-1	3	3-2
Ordinary income	経常収益	51,411	49,944	(1,466)	-	-
Gross business profit	業務粗利益	30,923	27,276	(3,646)	28,600	1,324
Core gross business profit	コア業務粗利益	36,481	31,907	(4,574)	29,900	(2,007)
Net interest income	資金利益	31,924	27,580	(4,344)	25,200	(2,380)
Net fees and commissions	役務取引等利益	5,262	5,870	607	5,500	(370)
Net other business income	その他業務利益	(6,263)	(6,173)	90	(2,100)	4,073
Net gains (losses) on government and other bonds	国債等債券損益	(5,558)	(4,630)	927	(1,300)	3,330
Expenses (excluding non-recurrent expense)	経費	24,350	23,997	(352)	23,900	(97)
Net business income (before net transfer to general allowance for loan losses)	実質業務純益	6,573	3,279	(3,293)	4,700	1,421
Core net business income	コア業務純益	12,131	7,909	(4,221)	6,000	(1,909)
Credit related costs	与信関係費用	1,900	3,401	1,501	1,300	(2,101)
Gains/losses related to stocks, etc.	株式等関係損益	611	4,010	3,398	800	(3,210)
Ordinary profit	経常利益	5,543	3,568	(1,974)	4,900	1,332
Extraordinary income/losses	特別損益	(1,014)	(469)	544	(400)	69
Total income taxes	法人税等合計	1,247	1,875	628	1,300	(575)
Net income attributable to owners of the parent	親会社株主に帰属す る当期純利益	3,266	1,178	(2,087)	3,200	2,022

# **Key Financials**







st Deposits and negotiable certificates of deposit

# **Consolidated performance for the last 5 years**



() ()		FY 2	019	FY 2	020	FY 2	021	FY 2	022	FY 2	023
(Millions of yen)		H1		H1		H1		H1		H1	
Ordinary income	経常収益	24,712	50,864	23,708	53,191	24,978	51,094	27,030	51,411	22,525	49,944
Gross business profit	業務粗利益	17,772	32,898	16,739	33,304	17,247	33,183	15,320	30,923	13,529	27,276
Core gross business profit	コア業務粗利益	16,158	33,551	17,087	37,861	17,714	36,707	20,041	36,481	15,168	31,907
Net interest income	資金利益	13,971	28,982	14,551	32,076	14,805	30,340	17,314	31,924	13,571	27,580
Interest on loans and discounts	貸出金利息	10,056	19,998	9,766	19,477	9,345	18,450	8,884	17,859	9,166	19,081
Interest and dividends on securities	有価証券利息配当金	4,292	9,727	5,091	12,961	5,373	11,366	8,448	14,282	4,663	9,448
Interest on deposits and negotiable certificates of deposit	預金等利息	233	461	210	366	81	139	55	116	84	166
Net interest on loans and deposits	預貸金利息差	9,823	19,537	9,555	19,111	9,263	18,310	8,828	17,743	9,082	18,915
Net fees and commissions	役務取引等利益	2,431	4,591	2,284	4,712	2,654	5,043	2,590	5,262	2,817	5,870
Related investment trust	投信関連手数料	457	1,006	513	1,401	756	1,418	466	889	540	1,084
Related personal annuity insurance	生保関連手数料	865	1,588	612	1,264	685	1,378	935	2,075	1,047	2,195
Net other business income	その他業務利益	1,369	△ 675	△ 96	△ 3,484	△ 212	△ 2,200	△ 4,584	△ 6,263	△ 2,859	△ 6,173
Net gains (losses) on government and other bonds	国債等債券損益	1,614	△ 652	△ 348	△ 4,556	△ 466	△ 3,524	△ 4,720	△ 5,558	△ 1,639	△ 4,630
Expenses (excluding non-recurrent expense)	経費	13,871	27,659	13,468	26,768	12,954	25,639	12,326	24,350	12,144	23,997
Net business income (before net transfer to general allowance for loan losses)	実質業務純益	3,901	5,239	3,270	6,535	4,293	7,543	2,993	6,573	1,385	3,279
Core net business income	コア業務純益	2,286	5,891	3,619	11,092	4,759	11,068	7,714	12,131	3,024	7,909
(Excluding gains/losses on cancellation of private offering investment trusts)	コア業務純益(除く投資信 託解約損益)	1,917	5,065	3,376	7,724	3,723	8,163	2,851	5,133	2,700	6,653
Net business income	業務純益	4,114	5,724	3,909	6,990	4,854	7,653	3,170	6,552	1,723	3,508
Credit related costs	与信関係費用	499	1,479	288	2,026	1,390	2,412	519	1,900	822	3,401
Gains/losses related to stocks, etc.	株式等関係損益	300	150	578	3,255	1,473	1,504	229	611	1,063	4,010
Money trust management profit/loss	金銭の信託運用損益	△ 245	△ 498	32	41	91	297	300	338	△ 87	△ 131
Ordinary profit	経常利益	3,242	2,872	3,269	6,894	4,501	6,572	3,061	5,543	1,521	3,568
Extraordinary income/losses	特別損益	△ 126	△ 408	△ 801	△ 1,579	△ 502	△ 944	△ 95	△ 1,014	△ 45	△ 469
Total income taxes	法人税等合計	1,237	1,142	1,040	1,998	1,733	2,097	612	1,247	603	1,875
Net income attributable to owners of the parent	親会社株主に帰属する当 期純利益	1,922	1,346	1,438	3,314	2,270	3,506	2,357	3,266	870	1,178

# **ROE** and average interest rate spread



### **ROE**

(ROE)	1	FY 2	019	FY 2	020	FY 2	021	FY 2	.022	FY 2	023
(KUL)	,	H1									
Consolidated	連結	3.12%	1.16%	2.49%	2.86%	3.81%	3.06%	4.46%	3.27%	2.01%	1.33%
Shonai Bank	荘内銀行	2.57%	0.61%	2.13%	2.39%	3.74%	2.35%	5.10%	2.65%	1.62%	1.13%
Hokuto Bank	北都銀行	2.76%	0.70%	2.16%	2.02%	3.39%	2.58%	3.00%	3.54%	2.35%	0.39%

### **Average interest rate spread**

(%)		FY 20	019	FY 2	2020	FY 2	2021	FY 2	2022	FY 2	023
(%)		H1		H1		H1		H1		H1	
All branches											
Average yield on interest earning assets	資金運用利回	1.13	1.18	1.13	1.25	1.17	1.21	1.33	1.23	1.01	1.05
Average yield on loans and bills discounted	貸出金利回	1.17	1.17	1.12	1.12	1.07	1.07	0.99	0.96	0.98	1.03
Average yield on securities	有価証券利回	1.14	1.28	1.32	1.69	1.44	1.55	2.62	2.19	1.23	1.25
Average yield on interest bearing liabilities	資金調達原価	1.05	1.06	0.96	0.89	0.77	0.77	0.78	0.79	0.80	0.81
Average yield on deposits and negotiable certificates of deposit	預金等利回	0.01	0.01	0.01	0.01	0.00	0.00	0.00	0.00	0.00	0.00
Average yield on call money and borrowed money	外部負債利回	0.00	(0.01)	0.16	0.03	(0.00)	(0.00)	(0.00)	(0.00)	(0.00)	(0.00)
Average interest rate spread	総資金利鞘	0.08	0.12	0.17	0.36	0.40	0.44	0.55	0.44	0.21	0.24
Domestic business segment											
Average yield on interest earning assets	資金運用利回	1.05	1.10	1.07	1.18	1.09	1.13	1.23	1.14	0.91	0.96
Average yield on loans and bills discounted	貸出金利回	1.17	1.17	1.12	1.12	1.07	1.07	0.99	0.96	0.98	1.03
Average yield on securities	有価証券利回	0.95	1.12	1.18	1.60	1.30	1.41	2.51	2.02	0.92	1.01
Average yield on interest bearing liabilities	資金調達原価	1.02	1.03	0.95	0.87	0.75	0.75	0.76	0.77	0.77	0.78
Average yield on deposits and negotiable certificates of deposit	預金等利回	0.01	0.01	0.01	0.01	0.00	0.00	0.00	0.00	0.00	0.00
Average yield on call money and borrowed money	外部負債利回	0.00	(0.02)	(0.00)	(0.00)	(0.00)	(0.00)	(0.00)	(0.00)	(0.00)	(0.00)
Average interest rate spread	総資金利鞘	0.03	0.07	0.12	0.31	0.34	0.38	0.47	0.37	0.14	0.18

## **Expenses and gains (losses) on securities**



### **Expenses**

	(Millions of yen)	1	FY 2019		FY 2020		FY 2021		FY 2	022	FY 2	023
	(Millions of year)	)	H1		H1		H1		H1		H1	
	penses (excluding non- current expense)	経費	13,871	27,659	13,468	26,768	12,954	25,639	12,326	24,350	12,144	23,997
	Personnel expenses	人件費	7,278	14,474	7,059	13,833	6,673	13,169	6,440	12,745	6,294	12,426
	Non-personnel expenses	物件費	5,622	11,127	5,385	10,883	5,297	10,535	4,985	9,922	5,026	9,900
	Taxes	税金	970	2,057	1,023	2,051	983	1,933	901	1,682	823	1,671
Co	ore OHR	コアOHR	85.84%	82.43%	78.81%	70.70%	73.12%	69.84%	61.50%	66.74%	80.06%	75.21%
Со	re gross business profit	コア業務粗利益	16,158	33,551	17,087	37,861	17,714	36,707	20,041	36,481	15,168	31,907

### **Gains (losses) on securities**

(Millions of yen)		FY 2	019	FY 2020		FY 2021		FY 2	.022	FY 2	023
(Millions of year)		H1		H1		H1		H1		H1	
Gains (losses) on bonds (Government bonds, etc.)	国債等債券 損益	1,614	(652)	(348)	(4,556)	(466)	(3,524)	(4,720)	(5,558)	(1,639)	(4,630)
Gains on sales	売却益	3,055	6,540	1,911	3,603	1,646	2,876	1,422	3,226	535	1,061
Gains on redemption	償還益	ı	ı	_	-	-			-	-	_
Losses on sales	売却損	1,441	7,192	2,259	8,159	2,112	6,401	6,139	8,784	2,174	5,691
Losses on redemption	償還損	ı	ı	_	-	-		3	-	-	=
Write-offs	償却	ı		_	_	_	_	_	_	_	_
Gains/losses related to stocks, etc.	株式等関係 損益	300	150	578	3,255	1,473	1,504	229	611	1,063	4,010
Gains on sales	売却益	1,036	2,194	897	3,961	2,015	3,741	1,193	2,064	1,388	6,176
Losses on sales	売却損	732	1,978	271	595	537	2,232	950	1,400	294	2,152
Write-offs	償却	3	65	47	111	4	4	13	51	31	13

### Credit related costs and non performing loans



### **Credit related costs**

	(Millians of vo	nn)	FY 2	.019	FY 2020		FY 2	.021	FY 2	.022	FY 2	.023
	(Millions of ye	en)	H1		H1		H1		H1		H1	
Cı	edit related costs	与信関係費用	499	1,479	288	2,026	1,390	2,412	519	1,900	822	3,401
	Net transfer to general allowance for loan losses	一般貸倒引当金繰入 額	(213)	(485)	(638)	(454)	(561)	(110)	(177)	20	(338)	(229)
	pisposal of non-performing 不良債権処理額		763	2,035	952	2,537	1,969	2,629	724	1,959	1,177	3,671
	Reversal of allowance for loan losses	貸倒引当金戻入益	1	I	1	1	I	I	ı	I	1	-
	Recoveries of written-off claims		50	70	24	57	18	106	28	79	16	40

### **Non performing loans**

	(Millions of vo	nn)	FY 2	019	FY 2	020	FY 2	021	FY 2	.022	FY 2	023
	(Millions of ye	:11)	H1		H1		H1		H1		H1	
	Bankrupt and substantially	破産更生債権及びこれら	8,144	9,692	9,285	8,974	7,901	7,115	8,655	7,205	7,708	6,162
	bankrupt claims	に準ずる債権	0,144	3,032	3,203	0,574	7,501	7,113	0,033	7,203	7,700	0,102
	Doubtful claims	危険債権	16,572	15,434	17,405	18,552	22,164	22,734	19,867	25,953	24,948	30,727
	Claims requiring monitoring	要管理債権	3,035	2,726	1,117	1,024	479	1,441	1,257	891	565	838
	Loans past due 3 month or more	うち三月以上延滞債権	-	-	-	-	-	-	-	_	-	-
	Restructured loans	うち貸出条件緩和債権	3,035	2,726	1,117	1,024	479	1,441	1,257	891	565	838
Sul	ototal	金融再生法 開示債権 小計	27,752	27,853	27,808	28,551	30,545	31,291	29,781	34,050	33,223	37,728
	Normal claims	正常債権	1,730,904	1,724,928	1,771,862	1,759,100	1,731,867	1,742,213	1,918,933	1,926,897	1,834,216	1,905,000
Tot	al	総与信	1,758,656	1,752,781	1,799,671	1,787,651	1,762,412	1,773,505	1,948,714	1,960,948	1,867,439	1,942,729
Rat	tio of disclosed claims under	総与信に占める割合	1.57%	1.58%	1.54%	1.59%	1.73%	1.76%	1.52%	1.73%	1.77%	1.94%
Cov	verage ratio of loans based o	n the Financial Recons	struction La	ws								
	Bankrupt and substantially bankrupt claims	破産更生債権及びこれら に準ずる債権	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
	Doubtful claims	危険債権	87.20%	88.74%	86.43%	86.68%	89.51%	91.13%	94.07%	89.63%	92.23%	83.99%
	Claims requiring monitoring	要管理債権	69.29%	63.88%	89.71%	90.95%	84.53%	62.02%	62.37%	67.99%	63.18%	87.50%
	Loans past due 3 month or more	うち三月以上延滞債権	_	_		_	_	_	_		-	-
	Restructured loans	うち貸出条件緩和債権	69.29%	63.88%	89.71%	90.95%	84.53%	62.02%	62.37%	67.99%	63.18%	87.50%
Sul	ototal	小計	89.00%	90.22%	91.09%	91.02%	92.15%	91.81%	94.46%	91.26%	93.54%	86.68%

# **Deposits and loans**



### **Deposits and negotiable certificates of deposit**

(Millions of yen)	\	FY 2	019	FY 2	.020	FY 2	.021	FY 2	022	FY 2	.023
(Millions of yen)	)	H1									
eposits and Negotiable ertificates of deposit	預金等 残高	2,492,450	2,469,433	2,657,897	2,656,501	2,705,066	2,717,041	2,741,442	2,732,147	2,793,632	2,767,797
Personal deposits	個人預金	1,809,211	1,812,732	1,876,494	1,911,356	1,926,570	1,940,712	1,959,731	1,960,019	1,965,966	1,969,164
Corporate deposits	法人預金	506,703	508,794	595,839	595,199	597,397	602,441	601,399	601,937	639,302	627,287
Public money deposits	公金預金	167,245	138,996	177,482	141,811	173,296	166,827	172,453	163,868	181,304	164,577
Financial institution deposits	金融機関預金	9,290	8,907	8,081	8,134	7,800	7,059	7,858	6,321	7,059	6,767
Akita, pref	秋田県	1,237,089	1,212,724	1,329,745	1,324,494	1,355,842	1,352,566	1,380,291	1,354,198	1,396,342	1,374,359
Yamagata, pref	山形県	1,023,304	1,032,762	1,111,227	1,141,331	1,162,555	1,179,653	1,182,005	1,198,610	1,222,582	1,215,389
Miyagi, pref	宮城県	170,964	167,820	158,761	149,714	146,796	142,092	138,623	139,924	133,920	139,025
Others	その他	61,093	56,126	58,160	40,960	39,868	42,727	40,520	39,411	40,783	39,021

### Loans and bills discounted

	(Millians of von)		FY 2	019	FY 2	020	FY 2	021	FY 2	.022	FY 2	022
	(Millions of yen)		H1		H1		H1		H1		H1	
Loans and l	bills discounted	貸出金 残高	1,718,079	1,711,416	1,755,098	1,745,361	1,717,723	1,727,239	1,898,460	1,908,106	1,810,657	1,884,920
Business	loans	事業性貸出	644,819	646,795	719,954	720,267	715,241	727,439	752,760	786,474	903,959	988,274
Consume	er loans	消費者ローン	618,369	607,351	590,599	572,711	553,368	533,028	514,236	495,490	478,194	461,410
Local gov	vernments	地方公共団体 向け貸出	411,639	407,510	396,590	412,250	412,627	414,521	410,316	410,874	428,502	435,235
Central g	overnment	中央政府向け 貸出	43,251	49,759	47,955	40,132	36,485	52,250	221,147	215,267	_	_
Akita, pre	ef	秋田県	797,472	806,670	831,190	832,090	818,831	831,008	885,869	899,337	756,479	754,467
Yamagata	a, pref	山形県	532,344	533,292	561,667	568,689	569,113	571,342	671,007	652,596	587,743	596,899
Miyagi, p	ref	宮城県	235,179	228,257	221,832	213,672	201,233	194,004	186,789	180,084	174,578	168,728
Others		その他	153,083	143,196	140,405	130,905	128,542	130,880	154,793	176,085	291,855	364,822

# **Loans by industry**



### **Loans by industry**

(Millions of you)		FY 2	019	FY 2	020	FY 2	021	FY 2	022	FY 2	023
(Millions of yen)		H1		H1		H1		H1		H1	
Domestic offices (excluding loans booked at offshore markets)	業種別貸出金 残 高	1,718,079	1,711,416	1,755,098	1,745,361	1,717,723	1,727,239	1,898,460	1,908,106	1,810,657	1,884,920
Manufacturing	製造業	101,462	103,139	117,896	114,329	114,126	113,954	112,371	113,962	116,156	115,474
Agriculture and forestry	農業、林業	3,410	3,721	3,784	4,087	3,853	3,920	3,676	3,962	3,238	3,076
Fishery	漁業	137	116	114	86	80	132	298	152	128	122
Mining, quarrying of stone and gravel	鉱業、採石業、砂 利採取業	1,937	1,901	2,205	2,318	2,444	2,258	2,379	2,306	2,044	2,113
Construction	建設業	57,425	61,534	75,788	78,468	72,435	80,196	71,663	72,685	71,973	72,919
Electricity, gas, heat supply and water	電気・ガス・熱供 給・水道業	82,635	84,255	82,155	81,499	81,805	86,452	86,964	93,093	105,506	113,984
Information and communications	情報通信業	6,241	6,808	9,145	8,846	8,668	7,359	7,687	5,606	5,978	5,250
Transport and postal activities	運輸業、郵便業	17,117	17,188	19,926	19,740	19,031	19,291	17,986	16,707	16,834	16,862
Wholesale and retail trade	卸売業、小売業	87,385	84,351	101,923	98,445	101,543	97,948	101,997	98,281	97,667	92,848
Finance and insurance	金融業、保険業	60,880	53,611	53,353	47,523	48,397	51,641	78,165	102,978	212,734	291,765
Real estate and goods rental and leasing	不動産業、物品賃 貸業	105,343	108,756	113,393	117,085	114,431	117,827	126,387	132,373	130,900	135,198
Scientific research and proffessional and technical serveces	学術研究、専門・ 技術サービス業	5,776	6,058	9,473	10,353	10,311	11,180	15,697	17,682	16,439	16,648
Accommodations, eating and drinking services	宿泊業、飲食サー ビス業	18,774	19,460	24,182	25,638	23,166	22,664	22,403	21,761	20,780	19,484
Living-related and amusement services	生活関連サービス 業、娯楽業	16,009	15,155	17,753	17,639	17,371	16,944	17,450	16,771	16,221	15,801
Education learning support	教育、学習支援業	4,449	4,269	4,528	4,505	4,034	3,936	3,966	3,799	3,728	3,584
Medical, social welfare	医療•福祉	50,147	50,587	53,783	56,964	56,295	57,035	54,806	55,711	54,333	53,418
Sevices	その他のサービス	33,976	34,075	38,320	40,085	43,956	41,515	36,694	35,160	36,195	35,518
National and local government	地方公共団体	411,639	407,511	396,590	412,251	412,628	414,522	410,316	410,874	428,503	435,236
Ot <u>her</u>	その他	653,326	648,908	630,777	605,487	583,136	578,455	727,545	704,232	471,290	455,608
Central government	うち中央政府向け	43,251	49,759	47,955	40,132	36,485	52,250	221,147	215,267	_	_

# Loans by SME's



### **Loans by SMEs**

(Millions o	f.von)	FY 2	019	FY 2	020	FY 2	.021	FY 2	.022	FY 2	023
(Millions o	i yeii)	H1									
Small and medium-sized enterprises, etc.	中小企業等貸出残高	1,150,146	1,145,821	1,205,064	1,195,835	1,170,776	1,156,252	1,166,670	1,168,876	1,239,263	1,274,580
Ratio of SMEs to total loans	中小企業等貸出金比率	66.94%	66.95%	68.66%	68.51%	68.15%	66.94%	61.45%	61.25%	68.44%	67.61%
SME's (excluding consumer loans)	中小企業貸出(除く消費 者ローン)	531,777	538,470	614,465	623,124	617,408	623,224	652,434	673,386	761,069	813,170
Consumer loans	消費者ローン残高	618,369	607,351	590,599	572,711	553,368	533,028	514,236	495,490	478,194	461,410
Ratio of consumer loans to total loans	貸出金に占める消費者 ローンの割合	35.99%	35.48%	33.65%	32.81%	32.21%	30.86%	27.08%	25.96%	26.41%	24.47%
Housing loans	住宅ローン残高	548,942	538,556	525,168	509,784	493,143	475,605	458,272	441,151	425,284	409,774
Other loans	その他ローン残高	69,427	68,795	65,430	62,926	60,224	57,423	55,964	54,338	52,909	51,636

# Securities and capital adequacy ratio



### **Securities**

	(Millions of yen)		FY 2019		FY 2020		FY 2021		FY 2022		FY 2023	
			H1		H1		H1		H1		H1	
•	Securities	有価証券 残高	767,474	739,176	796,229	729,145	791,749	680,289	629,960	660,032	747,908	732,781
	Government bonds	国債	142,245	121,582	152,040	117,080	137,314	107,528	89,780	103,450	171,333	166,530
	Municipal bonds	地方債	264,000	260,416	254,719	224,259	241,847	226,276	208,197	184,449	175,323	168,524
	Corporate bonds	社債	96,098	101,026	112,002	118,314	124,576	125,918	123,042	121,516	120,877	119,366
	Stock	株式	18,652	13,139	19,456	20,494	20,506	17,616	15,175	15,967	20,796	24,306
	Other securities	その他の証券	246,478	243,011	258,009	248,996	267,503	202,949	193,765	234,650	259,576	254,053
	Average balance of securities	有価証券 平残	747,893	754,315	768,770	762,583	743,509	732,244	640,885	649,853	749,942	753,160
	Valuation gains (losses) on securities	有価証券 評価損益	37,258	17,037	26,308	26,193	28,661	14,802	3,224	(3,929)	(16,624)	(10,793)

### **Capital adequacy ratio**

	(Millions of yen)		FY 2019		FY 2020		FY 2021		FY 2022		FY 2023	
			H1		H1		H1		H1		H1	
Capital adequacy ratio 自己		自己資本比率	9.18%	9.26%	9.26%	9.61%	9.26%	9.52%	9.78%	9.20%	8.99%	9.07%
С	apital	自己資本の額	102,257	100,671	101,076	102,585	98,355	99,391	101,014	95,978	95,980	95,748
	Basic core capital	コア資本に係る 基礎項目	104,445	103,443	103,671	105,403	100,986	102,082	103,466	98,382	98,205	98,860
	Adjustment core capital	コア資本に係る 調整項目(△)	2,188	2,772	2,594	2,817	2,631	2,691	2,451	2,403	2,225	3,112
Total risk weighted assets 額		リスクアセットの 額	1,112,903	1,086,915	1,090,928	1,066,850	1,061,225	1,043,706	1,032,213	1,042,229	1,067,196	1,055,623



# **Snapshot of FIDEA Holdings**

# **Overview of FIDEA Holdings**



- □ FIDEA Holdings Co. Ltd. is a holding company of a wide-area financial group, which has The Shonai Bank, Ltd. (Yamagata Prefecture) and The Hokuto Bank, Ltd. (Akita Prefecture) under its umbrella. We are strengthening consulting capabilities based on evaluation of customers' business potentials to expand fees and commissions through promotion of solution sales for business succession and M&A, starting with loans.
- □ Shonai Bank has been expanding its business on the back of its strength in retail area such as sales of investment products and housing loans, but it is now focusing on loans based on business evaluation and fee business for corporate customers in the Prefecture.
- Hokuto Bank has strength in corporate area including support for customers' business based on evaluation of customers' business potentials and is strengthening loans to new areas such as renewable energy, agriculture and senior businesses.
- □ FIDEA Holdings is promoting operational efficiency including integration of headquarters functions, products, clerical work and system centers in the Group, relocation of offices, higher office work efficiency. In April 2018, we revamped our organization and integrated the Group's headquarters functions to FIDEA Holdings to create group synergy. All of public preferred stock (initially equivalent to 10 billion yen) was acquired and retired by February 2023.

(as of March 31, 2024)

	FIDEA Holdings	Shonai Bank	Hokuto Bank	
Founded	2009 through consolidation of Hokuto Bank and Shonai Bank	1878	1895	
Headquarters	Sendai city, Miyagi prefecture	Tsuruoka city, Yamagata prefecture	Akita city, Akita prefecture	
CEO	Masahiro Niino (as of April 1, 2023)	Masahiko Matsuta	Arata Ito	
Listed market	Tokyo Stock Exchange Prime Market			
# of employees	1,421 (consolidated)	523	520	
Branches		89	85	

# Fidea Group Management Philosophy





We will make the Tohoku region a center for producing happiness and hope through the passion, wisdom, and challenging spirit of all employees.

Through the ideas and actions of all employees, we will build and expand the future of the Tohoku region where people feel pride and desire to live.

Based in the Tohoku region, we create new value together with people in the area and offer this value to them and the world.

We cannot reach the future that we wish to create today simply by dreaming about it.

It is important to take action.

As the greatest fan and supporter of the region, we will always take the same viewpoint as local people. We will also take bold actions that go beyond people's expectations of a financial institution.

All employees thinks about and takes action for the future of the Tohoku region where people can be happier and more hopeful than at any other place in the world.

# Reorganization of Shonai Bank and Hokuto Bank



FIDEA Holdings Co. Ltd. (hereinafter, "FIDEA"), and its wholly owned subsidiaries, The Shonai Bank, Ltd. and The Hokuto Bank, Ltd. resolved at their respective board of directors' meetings held today to proceed with detailed discussions regarding the merger of the two banks, subject to the approval, etc. of the relevant authorities.

#### 1. Background leading to discussions of the Group reorganization

- Since the implementation of the management integration in 2009, FIDEA and its subsidiaries (hereinafter, the "Group") have promoted the sharing of sales know-how, the efficiency of headquarters functions by utilizing the platform functions of the holding company, the integration of core systems, the integration of affiliated companies, etc., with the aim of enhancing corporate value by realizing the effects of the management integration. In addition, since the introduction of the negative interest rate policy in 2016, we have worked to further improve management efficiency in order to rebuild the customer services section, which had fallen into the red due to the reduced interest margins on deposits and loans. Specifically, we proceeded with the reform of the sales structure, the consolidation of the headquarters functions across the holding company and both banks, and the integration of operations by function in sections where there are a lot of clerical work. As a result, in February 2023, we fully repaid the public funds provided to us to strengthen the financial intermediary function.
- □ On the other hand, Yamagata and Akita Prefectures, our operating base, have structural problems, such as a decline in the working-age population due to the aging of the population and a decrease in the number of business establishments.
- □ Under these circumstances, in order to continue to contribute to realizing sustainable local communities, it is necessary to enhance the comprehensive strength of the Group, further streamline our management resources, and achieve a higher level of integration synergies. Accordingly, we have decided to proceed with discussions toward the merger of the two banks as the final step in the management integration.

## Reorganization of Shonai Bank and Hokuto Bank



#### 2. Purpose and aim of the merger

- □ The Shonai Bank, Ltd. and The Hokuto Bank, Ltd. have worked to revitalize local economies by developing sales activities for both individual and corporate customers to meet their needs, leveraging their strengths in community-based operations. At the same time, they have been actively involved in renewable energy projects that lead to regional revitalization, settlement and migration promotion projects, and community development projects that utilize tourist attractions, in cooperation with local governments.
- Going forward, they will extract the synergies of the merger, such as enhanced fund supply capacity due to the expanded scale and sales capabilities and resources resulting from more efficient headquarters operations, to further strengthen the relationships with local customers that the two banks have built over the years. Furthermore, they will make effective use of human resources with advanced expertise and collectively utilize their skills. Specific initiatives include providing support for business succession and M&A through the utilization of specialized talent, assisting our customers in reducing CO2 emissions towards achieving a decarbonized society, participating in offshore wind power generation projects, and offering problem-solving support in the DX field for local companies. In this way, they aim to become a bank that proactively contribute to the creation of the region's industrial base, excel in consulting in the GX and DX fields, excel in regional development projects centered on tourism, and is indispensable to the region, while fostering mutual development with the region.
- □ In order to realize the Group Management Philosophy "We will make the Tohoku region a center for producing happiness and hope through the passion, wisdom, and challenging spirit of all employees," by integrating the features and strengths of the two banks, the FIDEA will further strengthen its support for business operators and business management improvement, and establish more efficient organizational operations and a stronger management foundation to continue contributing to realizing sustainable local communities.

#### 3. Date of the merger

□ During FY2026 (planned)
(We plan to proceed with the merger, subject to obtaining necessary approvals and permits from relevant authorities. In addition, we intend to conclude the merger agreement at an appropriate time, taking into account the progress of future merger discussions and other relevant factors.)

# Aim of the Group Reorganization



# The Group's Strategy From the Management Integration in 2009 Until Now

- ✓ The two banks will utilize the platform functions of the holding company to both improve efficiency and concentrate management resources on local operations
- Integrating the bank accounting system and sub-systems
- Consolidating headquarters functions across the holding company and both banks
- Standardizing administration at branch offices and integrating sections with high concentrations of administrative work
- ✓ Consolidating human resource systems
- Consolidating sales strategies (reforming sales structures, introducing area and segment strategies, establishing consulting departments across both banks)
- ✓ Consolidating securities investment strategies
- Reorganizing affiliated companies with overlapping functions

#### Becoming Tohoku's First Cross-Prefectural, Region-Wide Bank

- ✓ Realize the image of a regional bank that continuously contributes to the regional community by putting into practice the Group Management Philosophy: "We will make the Tohoku region a center for producing happiness and hope through the passion, wisdom, and challenging spirit of all employees"
- Contribute to regional development proactively and in more of a leading role than before by making effective use of the outstanding human resources and top talent of the two banks in an integrated manner
- Establish the new business model of a regionwide bank that grows with regions, for regions

#### **Business environment**

- ✓ Declining and aging population
- ✓ Decline in the number of offices
- ✓ Awareness of shrinking market
- Changes in interest rate environment
- Drastic changes in investment environments
- Advancing inflation
- ✓ High resource prices
  - Heightened geopolitical risk ✓
- Diversified customer needs
- Accelerating speed of change
- Intensified competition due to entry from other industries

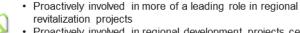
### **Our Vision of the New Bank**



The FIDEA Group's Management Philosophy We will make the Tohoku region a center for producing happiness and hope through the passion, wisdom, and challenging spirit of all employees.

#### Establish the new business model of a region-wide bank that grows with regions, for regions

#### Playing the role of a producer in the regional economy



- Proactively involved in regional development projects centered on tourism
- · Robustly supporting supply chain construction
- Reinforcing business matching that binds Yamagata and Akita together

#### 2. Supporting problem-solving in the GX and DX fields

- Supporting the decarbonization management of business partners
- Proactively involved in renewable energy projects
- · Strengthening sustainable finance
- · Enhancing DX consulting for business partners

#### 3. Further promoting business revitalization support

- Enhancing support for management improvement and business revitalization
- Offering timely, appropriate solutions to companies facing management issues
- · Utilizing equity finance

#### 4. A one-stop shop for consulting proposals

- Sharing the knowledge and experience of specialized talent, as well as enhancing the training of professionals at the headquarters with a focus on specialized talent
- Sharing know-how on business succession and M&As
- Further strengthening consolidated sales activities for individual and corporate customers

#### 5. Enhancing profitability in the investment section

- · Revamping the group's investment portfolio
- Improving the efficiency and enhancing the profitability of section operations
- Sharing operational know-how and enhancing the training of the specialized talent responsible for investment

#### 6. Governance structure with high standards, etc.

- Maintaining the organization of the financial holding company as a company with a nomination committee, etc.
- Speedy sales planning and sales promotion from working in unison with front line operations
- Moving toward a single license for the bank accounting system and subsystems, and consolidating administrative processing





#### Integrating the strengths of the two banks and maximizing Group synergy

#### Headquarters

Improving organizational efficiency and shifting personnel in the headquarters, / including in non-planning sections (

#### Branch office

#### Systems and administration

Yamagata

Akita

Improving efficiency through optimal branch placement

Complete standardization of systems and administrative procedures



Creating sales capabilities and resources



**Enhancing investment capacity** 

# (Proposed) Schedule



Fifth Medium-term Management Plan

Sixth Medium-term Management Plan

FY2023

FY2024

FY2025

**FY2026** 

Deliberations in the Merger Preparatory Committee, etc. (The name of the new bank, etc. to be announced when decided)

Regional IR (Tsuruoka and Akita)

(to be continued in the second halves of each fiscal year)

Basic agreement

Merger agreement

Resolutions at general meetings of shareholders at both banks

Applications for approval at relevant authorities

Launch of the new bank During FY2026 (planned)

Preparation period for system integration

System integration at the same time as the new bank starts

# **Outline of Fifth Medium-term Management Plan**



Slogan	Transform to build sustainable local regions < <deepening and="" customer="" for="" foundation="" future="" management="" of="" our="" prosperous="" region="" strengthening="" support="" the="" tohoku="">&gt;</deepening>
Plan Period	FY2023 to FY2025 (Three years)
Basic Policy	Achieve improvements in customer satisfaction (CS) and shareholder value by deepening customer support and strengthening our management foundation  I. Boost our customer support capabilities  II. Take actions on sustainability management  III. Revamp group's investment portfolio  IV. Reform the cost structure  V. Improve employee satisfaction (ES)  VI. Develop more sophisticated governance structure
Target Indicators	<ul> <li>□ Target for FY2025: Net Income (Profit attributable to owners of parent): 4 billion yen or more</li> <li>□ Target for FY2025: Expand a net business profit of customer services section (for total of two banks)</li> <li>□ To aim for a long-term target of ROE exceeding 5% (on a Group consolidated basis)</li> </ul>

We will make the Tohoku region a center for producing happiness and hope through the passion, wisdom, and challenging spirit of all employees.

